

2018 Constellium at a glance

About Constellium

Constellium is a global leader that develops and manufactures innovative, value-added aluminium products for a broad scope of markets and applications, focusing in particular on automotive, aerospace and packaging.

Our key priorities

We aim to be the most innovative, value-adding business in our industry, by continuously enhancing our portfolio of products and improving the quality of service we provide to our customers.

- 1. Environment, Health and Safety, our utmost priority.** Protecting the health and safety of our employees, contractors and visitors and minimizing our impact on the environment is our highest priority.
- 2. Create product leadership, based on industry-leading R&D and innovation.** Our world-class R&D capabilities develop game-changer solutions for our customers.
- 3. Enhance customer connectivity through close collaborations and best-in-class service and solutions.** We build strong and longstanding partnerships with our customers and co-design, develop and engineer the best solutions and processes that meet their needs.
- 4. Achieve service and manufacturing excellence.** We continuously improve the services and quality we provide to our customers, optimizing our globally integrated industrial platform.
- 5. Focus on high value-added products for strategic end-markets.** In our three key markets – automotive, aerospace and packaging – we focus on products where growth, differentiation and barriers to entry are the highest.

Innovation and R&D

At Constellium, aluminium is more than a metal. It is the material that takes the shape of our ideas – so that our ideas may shape the world.

By making state of the art resources available to our expert team of engineers and technicians, and collaborating with customers, universities, and research centers, we have discovered game-changing solutions, such as Airware® products for the aerospace market, Securalex® and HAS6™ for automotive applications, and Aeral™ for aerosols. We are also investigating new manufacturing techniques, such as friction stir welding, additive manufacturing (3D printing) to provide innovative solutions and explore new opportunities. Constellium has also started the journey of being Digital Industrial to maximize performance and to increase system efficiency across operations. With 170 active patent families and trademarks, we develop high-value added and differentiated aluminium products, co-create solutions with our customers, keeping a constant focus on reducing time-to-market.

Our R&D network

Constellium's leadership in innovation starts with our world-renowned **Constellium Technology Center**, or **C-TEC**, with its main location in Voreppe, France, and a new hub in Plymouth, MI, U.S.

Constellium's University Technology Center (UTC) at Brunel University London is dedicated to the design, development, and prototyping of aluminium alloys and automotive structural components.

Our innovation teams work closely with **Constellium's International Scientific Council**, comprised of some of the world's top materials scientists. We also partner with a network of nearly **50 first-rate laboratories and universities** around the world.

Our commitment to sustainability

- ▶ We are committed to pursuing the highest standards of governance of our activities in line with the group's values;
- ▶ We are committed to ensuring our people are safe, skilled, motivated and involved;
- ▶ We are committed to minimizing the environmental impact of all our operations in terms of energy, waste and water;
- ▶ We are committed to developing, producing and selling sustainable products that meet our customers' needs now and in the future.

Three main end-markets

AUTOMOTIVE

A global leader in Crash Management Systems (CMS)

Leading position in Europe in Auto Body Sheet

Constellium's advanced aluminium solutions help global automotive manufacturers produce lighter, safer, and more fuel-efficient vehicles, as well as electric vehicles with greater range.

Automakers turn to Constellium for a wide range of applications, including car body closures, Crash Management Systems, Body-in-White structural components, battery enclosures, chassis and mechanical parts, heat exchangers, and functional surfaces for interior and exterior design.

AEROSPACE

Global leader in aerospace plates

World leader for Aluminum-Lithium flat rolled products

A global leader in fuselage sheet

We offer innovative, high performance products and manufacturing services that bring performance cost benefits to aerospace companies of all kinds – whether they build commercial aircraft, military aircraft, or work on space programs.

Our plates, sheets, extrusion and precision casting aerospace products are used for a wide range of applications such as bulkheads, fuselage, wing skins, stringers, door frames or engine gearboxes.

PACKAGING

Global leader in closure stock

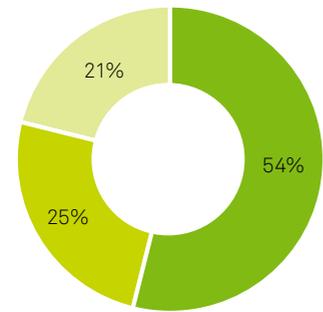
Leading positions in Europe and in North America for can body stock

Constellium is a world-leading integrated supplier for the aluminium packaging market.

We address every facet of this market from recycling to finished coils and sheets. We tailor our aluminium solutions to a broad range of products, including beverage cans, food cans, wine and spirits closures, flexible packaging, hair and body care aerosols, cosmetics, and luxury packaging for the perfumes industry.

Key figures 2017

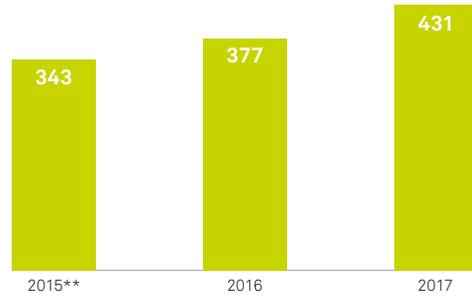
Revenue
€5.2 Bn



Revenue by business unit



Adjusted EBITDA* €m



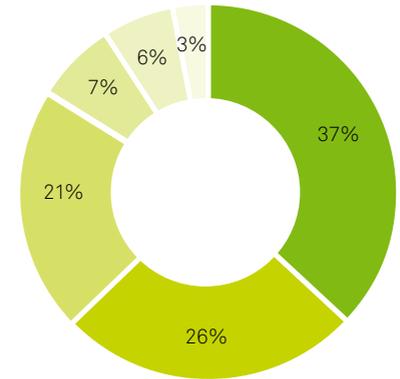
*Adjusted EBITDA is a "Non-GAAP measure". For a reconciliation of this measure to "Net Income", see the reconciliation in our publically filed earnings press release for Q4 2017.
**Includes Wise Metals' sales from the date of acquisition, which occurred on January 5, 2015

Full-time employees*
~ 12,000



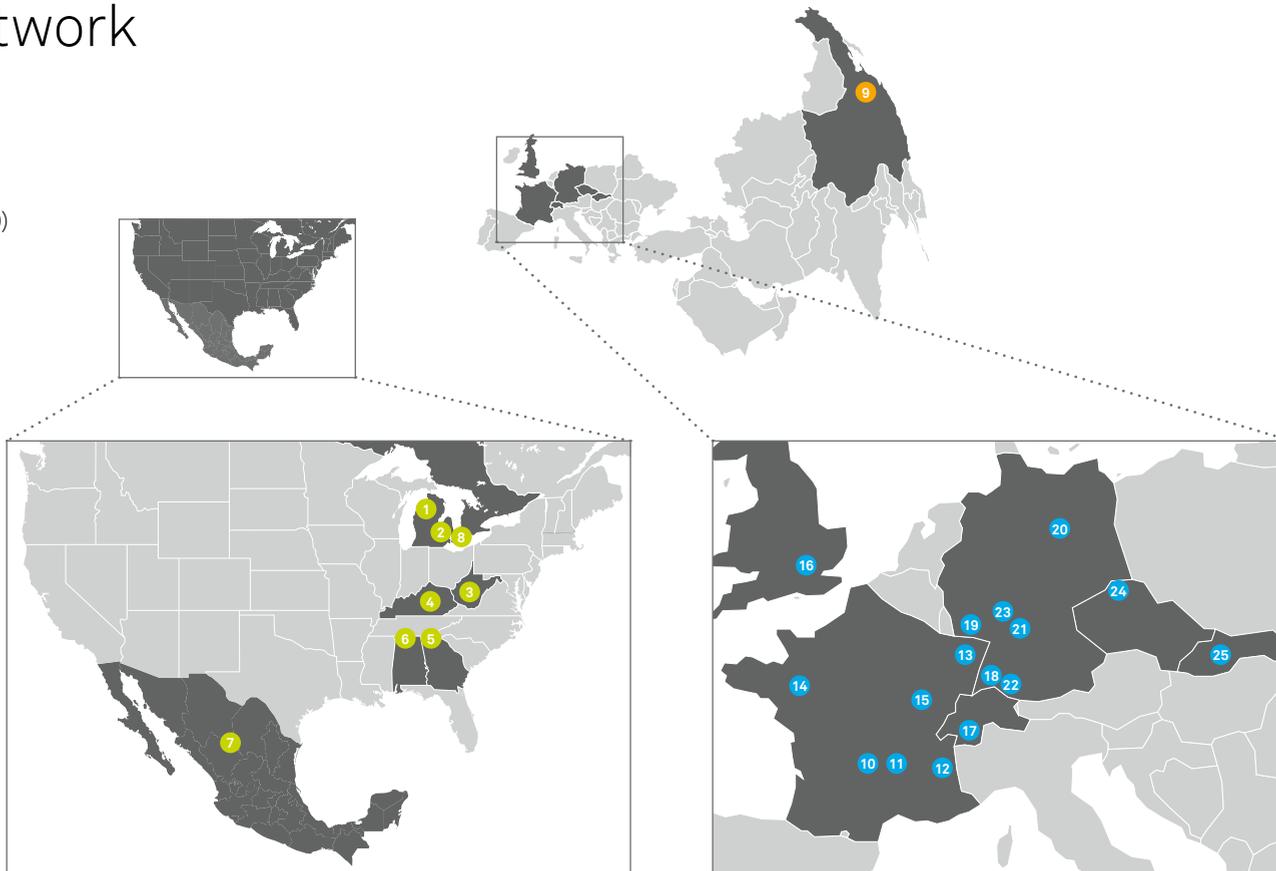
*Permanent and fixed-term employees

FTE by geographic zone



A global network

- 1 Plymouth, MI, U.S. (R&D)
- 2 Van Buren, MI, U.S.
- 3 Ravenswood, WV, U.S.
- 4 Bowling Green, KY, U.S.
- 5 White, GA, U.S.
- 6 Muscle Shoals, AL, U.S.
- 7 San Luis Potosí, Mexico
- 8 Lakeshore, ON, Canada
- 9 Changchun, Jilin Province, China



- 10 Ussel, France
- 11 Issoire, France
- 12 C-TEC, France (R&D)
- 13 Neuf-Brisach, France
- 14 Montreuil Juigné, France
- 15 Nuits-Saint-Georges, France
- 16 Constellium UTC, Brunel University London, U.K. (R&D)
- 17 Valais, Switzerland
- 18 Singen, Germany
- 19 Landau, Germany
- 20 Burg, Germany
- 21 Crailsheim, Germany
- 22 Gottmadingen, Germany
- 23 Dahrenfeld, Germany
- 24 Děčín, Czech Republic
- 25 Levice, Slovakia

Three business units

AEROSPACE AND TRANSPORTATION

A&T provides technologically-advanced aluminium alloys with wide applications across the global aerospace, transportation, industry and defense sectors. The business unit offers a wide range of products

including plates, sheets and extrusions which allow Constellium to provide tailored solutions, pre-machining and other added value services to its customers.

PACKAGING AND AUTOMOTIVE ROLLED PRODUCTS

P&ARP provides aluminium sheets and coils for packaging applications (beverage and food cans, closures, foils) as well as automotive solutions, including high-

performance products for Auto Body Sheet and heat exchangers. In addition, the business unit recycles end-of-life products, such as used beverage cans.

AUTOMOTIVE STRUCTURES AND INDUSTRY

AS&I produces advanced solutions for the global automotive industry, including Crash Management Systems (CMS), structural components, battery enclosures and other safety parts and extrusions. This business unit also manufactures a wide range

of hard and soft alloy extrusions, as well as large profiles for road and rail transportation, energy and other industrial applications for which it offers downstream technologies and services, including fabrication, surface treatment and logistic support services.



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